

THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION*

March 2010

Dear Shareholder

Publication of IHG's Annual Report and Financial Statements 2009

As one of our shareholders who receives IHG communications electronically, I am pleased to let you know that IHG's 2009 Annual Report and Financial Statements and Annual Review and Summary Financial Statement have now been published and can be viewed on our website www.ihgplc.com/investors under financial library.

Despite 2009 being a challenging year for IHG and the hospitality industry as a whole, we outperformed our competitors and continued to deliver on our key priorities. We opened a record 439 hotels and added 26,828 rooms, increasing the total number of hotels operating under the IHG brands to 4,438. We also signed 345 hotels, 52,891 rooms, into our forward development pipeline during the year. Nevertheless, the economic environment during the year has meant that operating profit before exceptional items decreased 34 per cent to \$363 million and adjusted continuing earnings per share decreased 15 per cent from 120.9 cents to 102.8 cents. Although the trading environment in 2010 continues to be tough, I remain confident that IHG is well placed to benefit from the upturn when it comes.

The Board is recommending that the final dividend for 2009 is maintained at 29.2 cents per share, taking the full-year dividend to 41.4 cents per share, the same as for 2008. This converts to a sterling full-year dividend of 26 pence, broadly flat compared with 2008. Subject to shareholder approval at our 2010 Annual General Meeting ('AGM'), the final dividend will be paid on 4 June 2010 to shareholders on the register at the close of business on 26 March 2010.

The AGM is to be held at 11.00am on Friday, 28 May 2010 at The Brewery, Chiswell Street, London EC1Y 4SD. Enclosed with this letter is your Notice of AGM together with your proxy form setting out the resolutions to be put at the AGM and information about the business of the Meeting.

I am pleased to welcome Graham Allan to IHG as a Non-Executive Director. Graham joined the Board on 1 January 2010 and is the President of Yum! Restaurants International, a subsidiary of Yum! Brands, Inc., which operates quick service restaurant brands including KFC, Pizza Hut and Taco Bell in over 100 countries worldwide. Graham brings a wealth of brand management, marketing and franchising experience which will be of significant benefit to IHG. You can find more details on Graham and the Directors who are seeking re-election this year in the Notice of AGM.

If you cannot attend the AGM, you can register your vote in advance electronically at www.sharevote.co.uk. You will need the Voting ID, Task ID and Shareholder Reference Number shown on your proxy form. Alternatively, please complete, sign and return the enclosed proxy form to our Registrar, Equiniti. The results of the voting will be published on our website as soon as practicable after the AGM.

Finally, I am very pleased to let you know that IHG is able to continue to offer you, as a shareholder, the online promotion for discounted hotel stays which we introduced last year. Enclosed with this letter is a leaflet which provides further details about the promotion.

Please accept my personal thanks for enabling IHG to save money and protect the environment as a result of not choosing to receive paper communications from us.

Yours sincerely



David Webster
Chairman

Additional information

If, in future, you want to receive an email notification whenever shareholder documents and information are available on our website, please register your email address on www.shareview.co.uk. You will need your Shareholder Reference Number which can be found on your proxy form. We will then send you an email message each time we display a shareholder document on our website.

If at any time you want to change the way you receive shareholder documents, or if you want a paper copy of a specific document, please contact our Registrar (contact details below).

If you have any queries regarding this letter or are unable to locate the documents on the website, please contact our Registrar at the following address:

Equiniti, Aspect House, Spencer Road, Lancing, West Sussex BN99 6DA

Telephone 0871 384 2132** (UK callers only)
+44 (0) 121 415 7034 (non-UK callers)
0871 384 2255** (textphone)

* If you are in any doubt as to what action you should take, you should consult your stockbroker, bank manager, solicitor, accountant or other professional adviser authorised under the Financial Services and Markets Act 2000.

If you have sold or transferred all your shares in InterContinental Hotels Group PLC, please pass this letter and the accompanying documents to the stockbroker, bank or other agent through whom you made the sale or transfer for transmission to the purchaser or transferee.

This notification is neither a summary of the Annual Report and Financial Statements 2009 nor a summary of the business to be transacted at the 2010 Annual General Meeting and should not be regarded as a substitute for reading the Annual Report and Financial Statements 2009 and the Notice of Annual General Meeting in full before taking a decision.

** Calls to 0871 helpline numbers are charged at 8p per minute from a BT landline. Other telephony provider costs may vary.